

Annex F – Quotes from companies on Jurong Island

“We have proudly operated on Jurong Island since the very beginning, collaborating closely with JTC, EDB, stakeholders, industry partners, customers, and government authorities to drive the development of Singapore’s energy and chemicals sector. Jurong Island has contributed to the development of the country’s manufacturing economy by providing cutting-edge innovation in integrated infrastructure and leading sustainable industrial transformation.

Even as the energy transition advances and Jurong Island broadens its focus on new energy solutions, the hydrocarbon industry will remain a key part of the global energy mix. We are confident that Jurong Island will continue to play an instrumental role in meeting the country’s future needs. Our commitment to the Jurong Island refreshed direction remains strong, and we will continue to invest strategically to advance the island’s development and support Singapore’s transition toward a sustainable, low-carbon economy.

Congratulations to JTC, EDB and Jurong Island on reaching this significant 25-year milestone!” **Ian ter Haar, Vice President, Southeast Asia, Advorio Asia Pacific.**

“Arkema is proud to operate the world's largest integrated bio-factory for its flagship high-performance polymer, Rilsan® Polyamide 11, right here in Jurong Island. This investment reflects Arkema’s commitment to sustainable innovation and well aligns with the vision of transforming Jurong Island into a hub for sustainable products using more sustainable processes. The partnership with JTC and EDB, from the project inception through construction to operation has been notable. Arkema has announced, in July, its investment to triple its Rilsan® Clear transparent polyamide capacity in Jurong Island. This investment further strengthens our partnership and demonstrates our confidence in JTC and EDB,” **Danny Foong, General Manager, High Performance Polymers (SEA, India, ANZ), Arkema Pte. Ltd.**

“We’ve transformed our manufacturing assets in Singapore to better meet the demand of our customers through the years. From Singapore, we fuel planes, power ships and trucks that are vital parts of supply chains. We also produce chemicals and specialty

products that are the building blocks of modern essentials, such as food packaging, vehicle components, medical supplies and lubricants. We're excited to deliver innovative products by deploying our proprietary technology and capabilities. We continue to invest in research and pursue opportunities to lower emissions in support of our company's net zero ambition," **Ms Geraldine Chin, Chairman and Managing Director, ExxonMobil Asia Pacific Pte. Ltd.**

"At Katoen Natie, sustainability is not just a goal—it's a responsibility. We are pleased to lead by example in advancing the nation's green energy transition. Our largest single-unit rooftop solar facility in our Jurong Logistics Terminal on Jurong Island demonstrates our deep commitment to sustainable industrial development. By integrating large-scale renewable energy into our logistical operations, we are actively supporting Singapore's decarbonisation goals and reinforcing Jurong Island's position as a global hub for sustainable chemical manufacturing," **Koen Cardon, Chief Executive Officer, Katoen Natie.**

"We are privileged to have partnered JTC and EDB for over 25 years, playing a collaborative role in Singapore's energy journey. On Jurong Island, we pioneered centralised utilities and were the first to bring piped natural gas from Indonesia to Singapore – critical milestones that continue to support and power our nation today. We currently manage around S\$1.5 billion worth of sustainable infrastructure on Jurong Island and are constantly evolving our solutions to meet our customers' operational and decarbonisation needs. Our longstanding partnership with JTC and EDB has enabled us to deliver reliable, lower-carbon energy options at scale. Today, we power many gas-fired cogeneration plants, helping to drive energy efficiency across the ecosystem. With continued investments, such as our upcoming hydrogen-ready power plant, we remain committed to supporting Singapore's transition to a more resilient, secure and sustainable energy future," **Mr Koh Chiap Khiong, President & CEO, Gas and Related Services, and CEO, Singapore, Sembcorp Industries.**

"Jurong Island's next chapter — an ecosystem of specialty chemicals, sustainable materials, new energy innovations, and low-carbon technologies — is well-aligned with NUS' research strengths and long-term commitment to sustainable development. We are excited to

partner with JTC, EDB, and industry to translate deep research into practical, scalable solutions,” **Professor Lee Poh Seng, Executive Director, Energy Studies Institute, National University of Singapore.**

“Jurong Island’s success over the past 25 years reflects the strength of integration – where refining, petrochemicals, and specialty chemicals work in synergy to drive innovation and resilience. Building on this foundation, Aster is investing significantly in the rejuvenation of our integrated Bukom–Jurong assets to unlock greater value creation. This would enhance our ability to produce a broader slate of high-value, performance-driven specialty chemical products alongside fuels and base oils. As Singapore’s fully connected system linking the refinery on Pulau Bukom with advanced downstream manufacturing on Jurong Island, Aster continues to strengthen operational agility, feedstock efficiency, and competitiveness for the next phase of Jurong Island’s growth.

Aster remains deeply committed to advancing innovation and sustainability across Singapore’s energy and chemicals sector. We actively seek to collaborate with partners locally and globally on R&D that supports decarbonisation and sustainable product development. Our partnership with Aether Fuels will enable conversion of waste carbon feedstock into sustainable liquid fuels within our Bukom–Jurong system. We are also furthering maritime electrification efforts together with MPA – from e-ferries and vessel charging infrastructure and exploring to expand solar capacity and future floating solar applications. Augmented with the launch of Aster Ventures, we are looking to invest in emerging low-carbon, circular technologies and support new-energy infrastructure that will help Singapore’s Energy & Chemicals ecosystem thrive in a more sustainable, innovation-led future,” **Mr Andre Khor, Group CFO & Deputy CEO of Aster.**

“A*STAR is proud to work alongside JTC, EDB and our industry partners to drive Jurong Island’s next phase of transformation. As Singapore’s national R&D agency, we are developing low-carbon technologies that support decarbonisation, enhance process safety, and enable sustainable industry transformation. Through initiatives such as the Low Carbon Technology Translational Testbed (LCT³) and collaborations with global companies, we aim to translate innovation into scalable impact, in support of Jurong Island’s vision as a

hub for sustainable energy and chemicals.” – **Professor Lim Keng Hui, Assistant Chief Executive, Science & Engineering Research Council, A*STAR**